

Health and Adult Social Care Scrutiny Panel

18th June 2015

Primary Care Co-Commissioning

Report from:-

Lisa Maxfield, Deputy Chief Officer Partnerships. Sandwell and West Birmingham Clinical Commissioning Group (CCG)

1. Summary Statement

- 1.1 This report is to provide an overview and assurance of the delegated Co-commissioning responsibilities taken on by Sandwell and West Birmingham Clinical Commissioning Group from 1st April 2015.

2. Background information

- 2.1 The Five Year Forward View presented by NHS England in 2014, advocated for Clinical Commissioning Groups to take on the commissioning of Primary Care Medical Services. This is a key enabler in developing seamless, integrated out-of-hospital services based around the needs of local populations. It will also drive the development of new models of care such as multispecialty community providers and primary and acute care systems.
- 2.2 Co-commissioning could potentially lead to a range of benefits for the public and patients, including:
- Improved access to primary care and wider out-of-hospitals services, with more services available closer to home;
 - High quality out-of-hospitals care;
 - Improved health outcomes, equity of access, reduced inequalities; and
 - A better patient experience through more joined up services.

- There was a strong response from CCGs wishing to assume co-commissioning responsibilities and there were three models CCGs could take forward
- Greater involvement in primary care decision making;
- Joint commissioning arrangement; or
- Delegated commissioning arrangement.

- 2.3 Sandwell and West Birmingham CCG after a full membership vote, agreed to take on the full delegation of Primary Care Commissioning for Primary Medical Services, excluding ophthalmic and dentistry from 1st April 2015.
- 2.4 In development of this commissioning function, the CCG decided to build infrastructure in its staff and added a number of 20 posts. These posts cover finance, performance and contracting, quality and safety, engagement and primary care development. This was funded by an existing underspend in management resources.
- 2.5 What CCGs have taken on under the delegated agreement:-**

Commission GP services i.e.: GMS, PMS and APMS contracts – this includes the design of PMS and APMS contracts, monitoring of contracts, taking contractual action such as issuing breach / remedial notices and removing a contract

Performance management of GP contracts and practice performance

Development of local incentives schemes to deliver priorities

Fund and develop primary care premises

Decisions on discretionary payments (e.g. returner / retainer schemes)

Patient complaints and concerns (working in collaboration with NHS England)

2.6 What NHS England has kept under the delegated agreement:-

Administration of payments (potentially transferring to CCG in future)

Performance management of individual GP performance and Performers List

Overarching NHS Policy – overall accountability for primary care

Primary Care Commissioning – Dental, Optometry, Specialised Services

Day to day management of property – will still be done by Prop Co

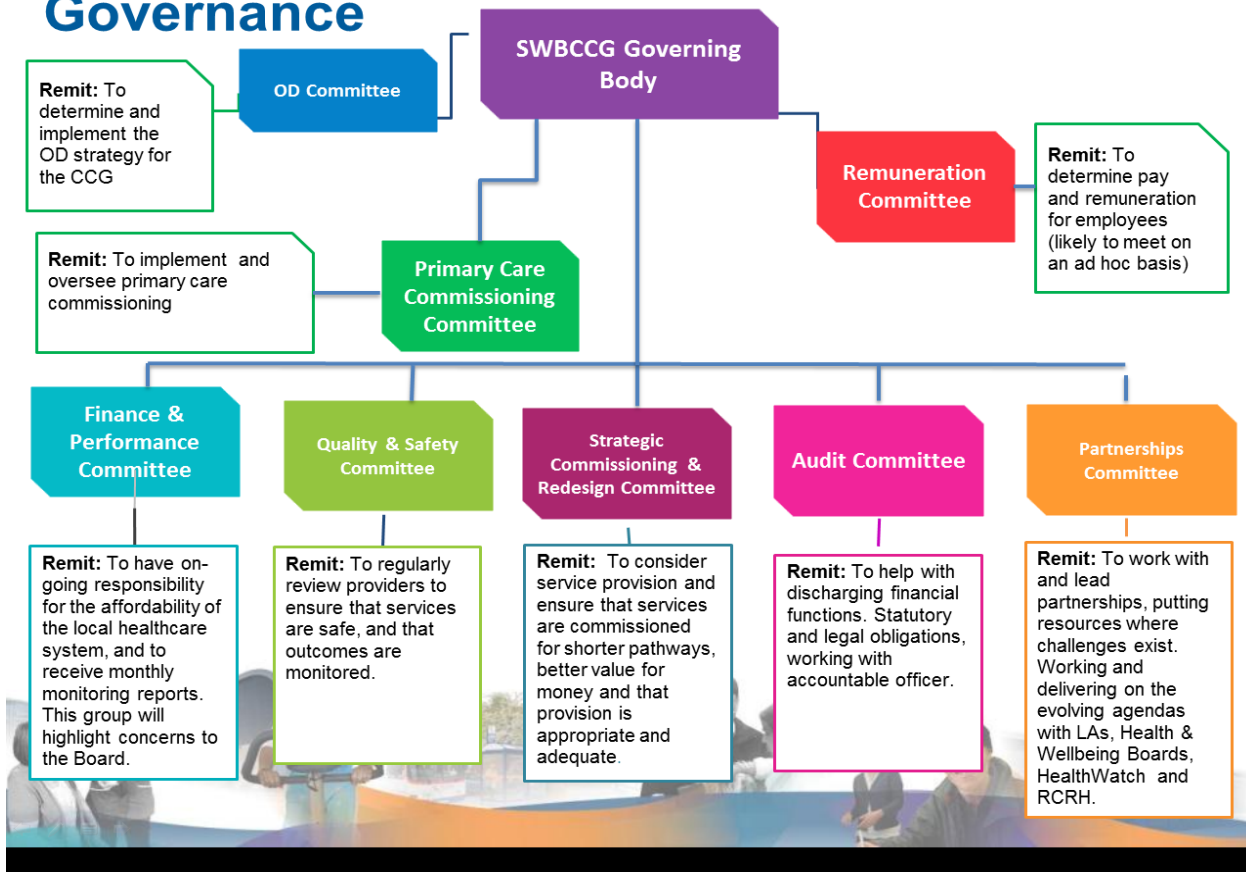
2.7 NHS England has mandated that CCGs must have a robust governance structure with nationally mandated Terms of Reference. CCGs must develop a new Primary Care Co-Commissioning Committee which is Independent Committee Member led. There have been five meetings to date all held in public. Our six Independent Committee Members all sit of this Committee and have had national training to ensure the conduct of the committee thereby minimising conflicts of interest. Only one GP is a voting member on the committee this is further to mitigate against conflicts of interest. The following were mandated to be members on the committee:-

- Sandwell and West Birmingham CCG
- Midlands and East Area Team of NHS England
- Sandwell HealthWatch
- Sandwell Health and Wellbeing Board
- Birmingham HealthWatch
- Birmingham City Council Health and Wellbeing Board
- Local Medical Committees

2.8 SWBCCG Governing Structure

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Governance



Underpinning the Primary Care Co-Commissioning Committee is an operational group that consist of CCG Officers who are operationally managing the daily commissioning of Primary Medical Services. The Operational Group report into the Primary Care Co-Commissioning Committee, feeding in any issues, concerns and risks.

2.9 Primary Care Offer

The advent of Co-commissioning allows the CCG to utilise the Primary Care budget to do something differently to reform services for the benefits of the local patients we serve.

The CCG is currently developing an offer to GPs to change the way Primary Care Services are currently delivered with an out-come based focus. This is currently being developed with an intention that the offer will be ready for an engagement exercise by the end of June 2015. The intention is that the offer will go live in shadow form in September 2015, with all practices participating in the offer from April 1st 2016.

2.10 Time to Talk Team

The CCG bolstered our Time to Talk team with a view to taking on the full complaints process from NHS England on 1st April 2015. However, NHS England nationally determined that they would continue to keep the complaints process for a short period of time whilst they determined handover arrangements. The CCG has locally agreed with the local NHS England Team that in order to offer a supportive service for our patients our Time to Talk Team would work in collaboration with NHS England in relation to complaints and issues raised locally.

- 2.11 The Five Year Forward View offers new opportunities and ways of working. The CCG is actively working with GP Practices supporting them to develop new models of care underpinned by the Five Year Forward View.

3. Conclusion

- 3.1 The CCG has fully embraced the Primary Care Co-Commissioning agenda in collaboration with NHS England. Furthermore, much work is being undertaken, as detailed above, to ensure the CCG commissions robust and high quality Primary Medical Services for the population we serve.

4. Recommendations

- 4.1 Members are asked to note the contents of the report

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Source Documents

The Five Year Forward View, NHS England 2014
Towards Co-Commissioning, NHS England 2014